

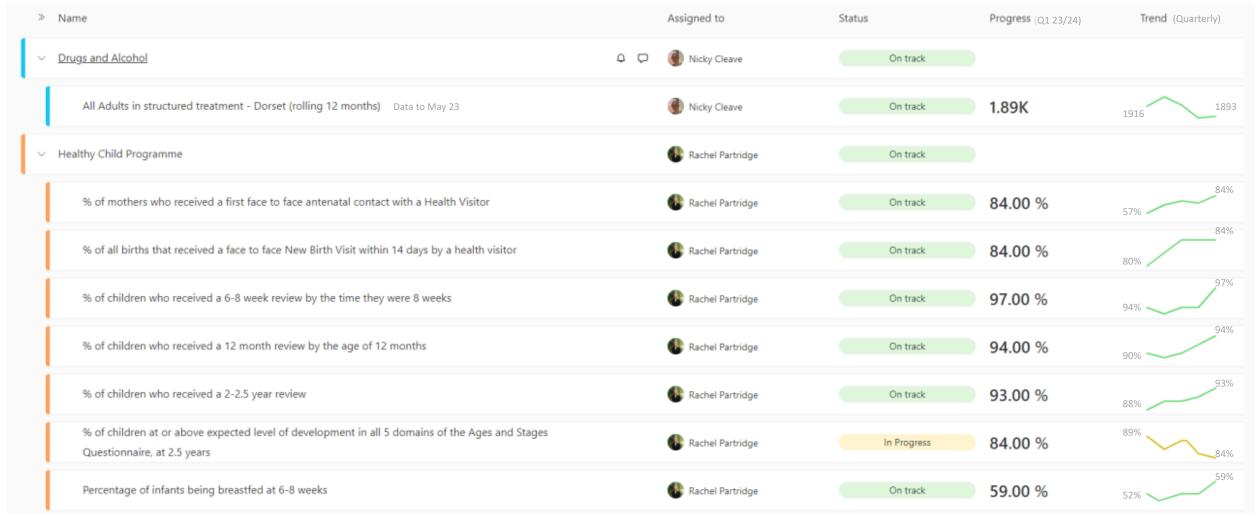


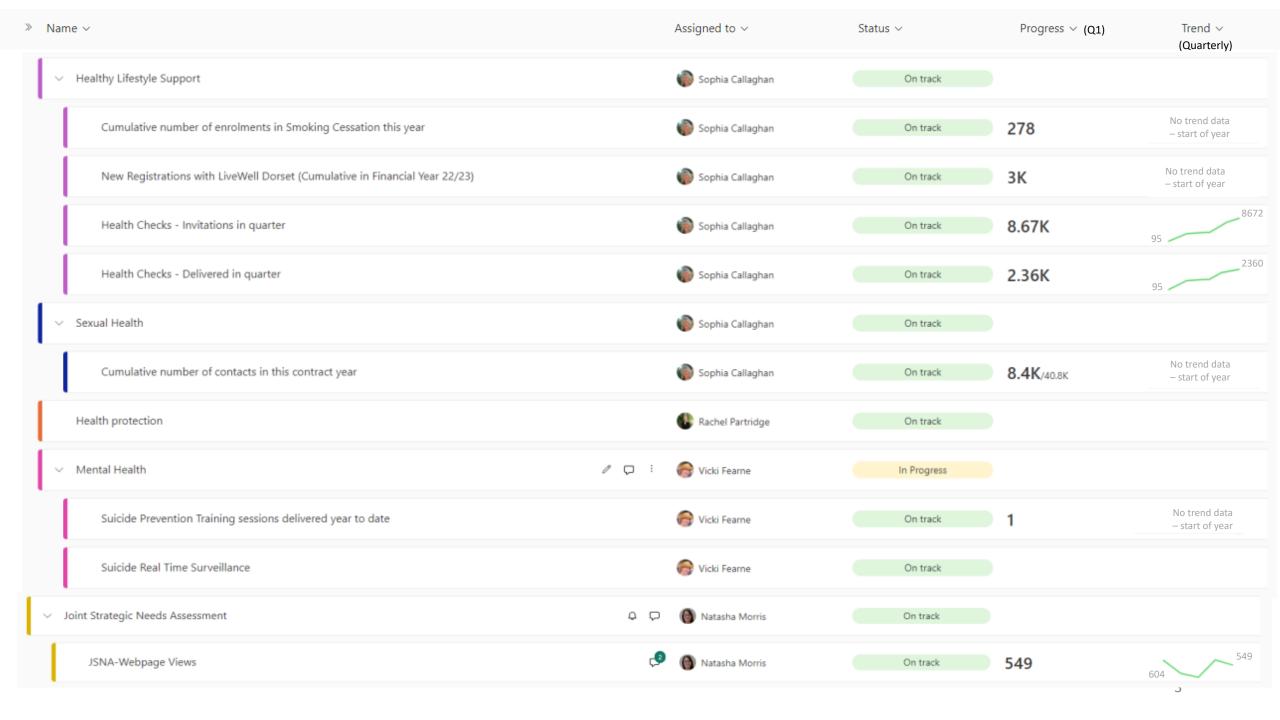
### **Public Health Dorset - Business Plan**

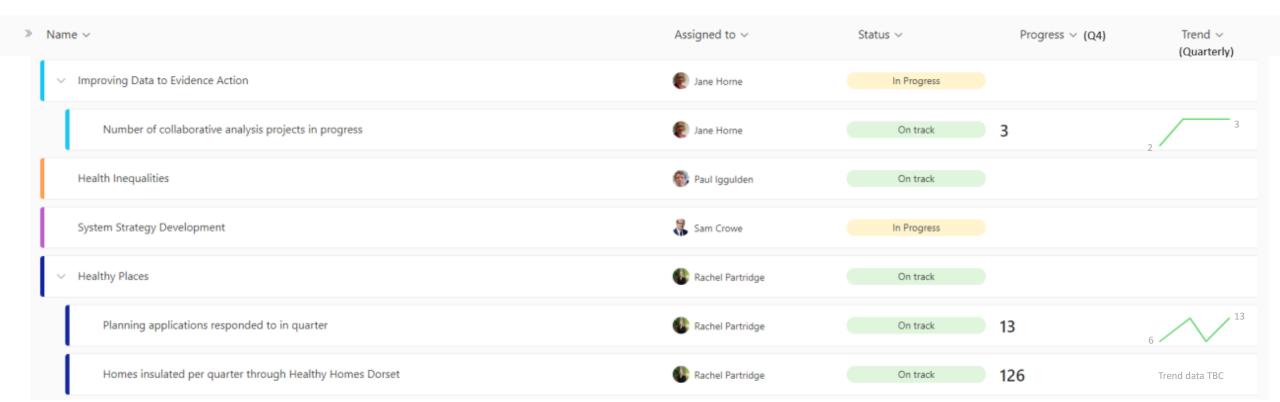
Programme Progress Update

JPHB – 12th October 2023

The table below and in the following slide show development to date on a simplified regular reporting format to show Public Health Dorset programme progress. Some measures are in development, and therefore may be missing information currently. This report will develop over time following Public Health programme priorities and milestones. Links to progress updates for the programme are shown in the Update column.







# Drugs and Alcohol programme

## Lead: Nicky Cleave, Public Health Consultant

### **Programme Objectives**

- Reducing the harms caused by drugs and alcohol
- Delivery of a world-class treatment and recovery system

### **Programme Progress**

- Awarded contract for Drug & Alcohol service for Dorset Council to commence from November 2023.
- Achieved the majority of service delivery targets agreed with the Office for Health Improvement and Disparities (OHID) - number of young people in treatment, improvement in continuity of care performance, on track for residential rehab placements.

### **Current Priorities**

- Mobilisation of the new contract.
- Finalising plans for the procurement of supervised consumption and needle exchange lots within the Community Health Improvement Services (CHIS) procurement plan.
- Coordinating task and finish group activities identified through the Treatment and Recovery Subgroup of the Combating Drugs Partnership Board.

### **Current risks and challenges**

None identified

# Healthy Child programme

Lead: Rachel Partridge, Deputy Director of Public Health

### **Programme Objectives**

Give every child the best start in life - The foundations for virtually every aspect of human development including physical, intellectual, and emotional, are established in pregnancy and early childhood. For families facing multiple challenges, the importance of appropriate support at this crucial time can have lifelong impact.

### **Programme Progress**

- Contract extension agreed through Joint Public Health Board for Children and Young Peoples Public Health Service (0-19yrs) 2024.
- Continued good performance for healthy child mandated contacts and ongoing positive quality improvement work around workforce, finance, safeguarding and data quality. There has been a slight decline in the expected level of development measure – this is being analysed and will be monitored however there was improvement in some underlying domains in the latest quarter.
- Continued contract management and progress on the breastfeeding peer support BFN contract.
- The CYP PHS additionally funded safeguarding posts have been reviewed after their first year of implementation, feedback has been positive with increased attendance at the strategy review meetings. This work is ongoing to establish the most efficient ways of working in the future.
- The Pause Dorset practice began in April and has recruited the first cohort of local women already had good feedback / case study examples from both the participants and practitioners.
- Healthy movers physical activity programme is being rolled out to 175 settings across
  Dorset and BCP areas; including nurseries, preschools, childminders, libraries, and family
  hubs. The project will also include a digital offer for participation.
- Work has begun in collaboration with system partners on the Infant feeding Strategy. Due to be completed March 2024.

# Healthy Child programme

Lead: Rachel Partridge, Deputy Director of Public Health

### **Current Priorities**

- Finalise contract extension letter for CYP PHS by 30th September 2023- completed
- Working with Dorset Healthcare on the Public Health nursing service review including data quality, Workforce, Finance and Safeguarding - October - July 24
- Working with PHD and system intelligence teams to develop better data sharing methods including the use of shared Power Bi tools
- Roll out of the NCMP digital platform pilot Autumn term 23

### Contributing to key system wide projects including:

- Development and consultation around the Dorset infant feeding strategy March 24
- Develop joint business case for Pause Dorset to inform funding options and identification of funding for the remaining term of the contract +/- extension periods
- Roll out of Healthy Movers programme training in schools and early years settings -Autumn October 23 - Jan 24
- Input into the anticipated system wide OFSTED SEND inspection

### **Current risks and challenges**

- Ensure effective engagement to identify how Public Health Dorset and our commissioned services connect with a large number of system transformation programmes including CAMHS, Family Hubs, Speech and Language, Families First Pathfinder
- Current lack of clarity surrounding funding of the PAUSE contact from the system partners.

## Healthy Lifestyle Support – Health Checks programme

## Lead: Sophia Callaghan, Public Health Consultant

### **Programme objectives**

- To deliver effective improvements in health and wellbeing and to reduce inequality in health outcomes
- To promote healthy behaviours to support people to improve both physical and mental well being

### **Programme Progress**

- Monitoring the universal health check service, encouraging and supporting providers to sign up to health check delivery
- Developed a comprehensive engagement and communication plan with internal and external stakeholders
- Built a programme to support GP or pharmacy providers in collaboration with LiveWell Dorset. The LiveWell Dorset service has launched delivering targeted checks and accessing harder to reach communities.
- Activity is increasing in both invitations to checks, and health checks being delivered.

### **Current priorities**

- To improve and simplify the back-room function of reporting and payments
- To continue to encourage invites and sign up to delivery of health checks
- To evaluate phase one impact of the targeted and universal programme

- Providers failing to sign up to the programme
- Invites being sent out with little engagement for health check delivery

## Healthy Lifestyle Support – LiveWell Dorset

Lead: Sophia Callaghan, Public Health Consultant

### **Programme objectives**

To promote healthy behaviours to support people to improve both physical and mental well being

### **Programme Progress**

- New weight management services have been commissioned
- Delivery of a new Targeted NHS Health Check service through LiveWell Dorset has been mobilised and implemented.
- Supported the transformation of Outpatient Assessment Centres models of care with proof of concept of LiveWell healthy lifestyle Navigators.
- Completed the review of LiveWell Dorset IT infrastructure and CRM development.

### **Current priorities**

- Support the launch of the new Outpatient Assessment Centre with enhanced LiveWell Navigator functions and capacity funded by the Integrated Care Board (ICB).
- Service development of smoking cessation services aligned with wider commissioning intentions and new procured community services.
- Complete the roll-out of Targeted Health Checks to key communities and achievement of key performance indicators.

- ICB funding for the Outpatient Assessment Centre transformation.
- Limited skills and capacity to deliver digital projects of greater complexity. Discussions underway with DC IT service.

## Sexual Health Programme

Lead: Sophia Callaghan, Public Health Consultant

### **Programme objectives**

- To deliver a fully integrated Sexual and Reproductive and HIV service as a whole system approach
- To deliver the mandated service with an effective approach to user access
- To promote and improve good sexual health through delivery of evidence-based practice and behaviour change activity
- To provide responsive and timely outreach services to meet the needs of high risk and vulnerable groups
- To deliver effective public health sexual health programmes to support service delivery and improvement

### **Programme Progress**

- Increased capacity now established and performing internally and within the service for Long-Acting Reversible Contraception (LARC)
- Quality assurance processes undertaken for service workforce, integration and LARC reviews
- Data flows reviewed and improved
- PrEP (Pre-Exposure Prophylaxis) phase two is being developed to increase capacity as a nurse led programme as demand increases

### **Current priorities**

- One year break clause notice in October (contract is 4+2)
- Development of scorecard/contract management dashboard in PowerBI
- Education and Relationships and Sex Education (RSE) redesign requires development and implementation over the next 6 months

- Efficiency and cost improvement work to meet increasing demand for HIV and PrEP services
- Further cost improvement work to factor in Agenda for Change costs within sexual health services
- On going challenges for the service integrating lab links for STI testing

# Health Protection Programme

Lead: Rachel Partridge, Deputy Director of Public Health

### **Programme objectives**

- Gain assurance for the Director of Public Health a statutory function
- Scope and support the development of system-wide health protection plans
- Provide advice/scrutiny/challenge to health protection incidence response
- Review surveillance and performance data from key stakeholders to understand issues and risks
- Ensure effective communication of health protection risks and work collaboratively to mitigate them.

### **Programme Progress**

- Health Protection Network meeting June 2023 included publication and launch of the 2022 Health Protection report and Health protection Network meeting in October 2023.
- Work with regional, national and local stakeholders for development of an Outbreak Response Plan for Asylum Barge.
- Working with NHS Dorset and Regulatory services colleagues on the GAAP tool to ensure system plans are in place e.g. Avian Flu.
- Supporting local system with Covid-19 and Flu immunisation uptake with a focus on Health Inequalities.
- Provided public health leadership and support to a number of high-profile health protection incidents, including Poole Harbour Oil spill, Legionella incident on Bibby Stockholm asylum barge, Acute Respiratory Infection in Care settings.
- Cascaded information re MMR to local schools and early years settings following national media coverage of measles.

### **Current priorities**

- Continue to work on system plans for priority health protection issues, including completion of GAAP tool.
- Scoping the roles and responsibilities of Public Health Dorset within the system health protection function and making recommendations to SMT around capacity and structures.
- Horizon scanning and identifying key topics for system discussions at the Dorset Health Protection Network meeting February 2024.
- Oversight and support to the system work around COVID19, Flu and MMR immunisation uptake re inequalities. Awaiting decision on a funding application submitted to NHSE for Dorset system catch up work on MMR.
- Continue to establish effective system responses to health protection incidents- reviewing plans.
- Ensure effective response from Public Health Dorset to local incidents, ensure quality improvement of the system response and horizon scanning to identify emerging health protection risks which could impact on the health of the local population.

# Health Protection Programme

Lead: Rachel Partridge, Deputy Director of Public Health

- Continued challenge to engage colleagues around system health protection function planning. Recent highprofile developments and incident have skewed the focus of our local system activity. It is also difficult to
  predict the amount of capacity that is taken up by health protection response incidents e.g. recent preparation
  work for the asylum barge and subsequent legionella incident have significantly impacted on the capacity of
  Public Health Dorset.
- There is a need to progress work to understand the health needs of migrants within our area.

# Mental Health Programme

Lead: Sophia Callaghan, Public Health Consultant

### **Key objectives**

- To scope the Public Health Mental Health Programme and provide a clear evidence base
- To review the national suicide prevention strategy and refresh the Pan-Dorset plan
- Review the national position for real time surveillance (RTS) and engage partners with local RTS system modelling
- Work with system partners to identify opportunities to improve mental health

### **Programme Progress**

- A JSNA workshop session was held in July to start to explore needs and shape the programme
- Suicide First Aid evaluation infographic was completed for dissemination with 269 people trained across partner organisations
- Work on real time surveillance has started again with Dorset Police and public health
- Community survey exercise has taken place to support local insights
- Protocol work to outline the response to a single cluster
- Wider communication work undertaken to raise awareness, provide crisis signposting, and monitoring reporting on suicide
- Cluster response complete and will begin close down process with stakeholders

### **Current priorities**

- Document learning as part of cluster close down, and work with partners to mainstream actions
- Scoping of the Public Health Mental Health Programme
- Support development of the change programme for mental health via Health Care Public Health (HCPC)
   Memorandum of Understanding (MoU)
- Review national strategy, and implications for local partners ensuring links and inclusion to relevant local strategies

- Ability to develop accurate data flows for Real Time Surveillance (RTS) from complex datasets
- ICS engagement with mental health/Suicide prevention agenda and inclusion in ICP strategy

# Joint Strategic Needs Assessment programme

Lead: Natasha Morris, Team Leader Intelligence

### **Key objectives**

To engage system partners in identification of health and wellbeing priorities, supporting a culture of evidence-based decision making.

### **Programme Progress**

- A mental health workshop was held in July with attendees from a range of health, care and voluntary sector organisations. A valuable discussion was held around community wellbeing and some of the challenges people can face. The workshop output is being summarised and will be shared for additional input for anyone who couldn't attend on the day.
- Engagement work with system colleagues has been progressing over the summer with several boards and meetings already feeding back their thoughts on key health and wellbeing issues to be considered in the JSNA. The annual narratives are being updated and will be published later in the year via Health and Wellbeing Boards.
- Initial amendments to the website layout have been made with plans to develop the data repository area next.

### **Current priorities**

- The publication of the annual JSNA narratives and planning upcoming topics.
- 2. Working with ICP colleagues to incorporate insights from 100 conversations and engagement work from across our partner organisations through the development of an insights bank.
- 3. Development work on the data repository, signposting to key data sources and insights

### **Risks and Challenges**

None identified

# Improving data to evidence action programme

Lead: Jane Horne, Public Health Consultant

### **Programme objectives**

- Align and improve the data and insight tools that the system draws upon.
- Support a culture of using information to make decisions.

### **Programme Progress**

- A Data Privacy Impact Assessment has been completed for sharing between LiveWell Dorset and the Dorset Insight and Information Service (DiiS)
- First collaborative dashboard in test in DiiS
- Locality profiles developed and in testing partners can access the beta version via the website

### **Current priorities**

- Implement sharing of LiveWell Dorset data into DiiS by July 2024
- Data flows to support new Community Health Improvement Services (CHIS) contracts by April 2024
- Real-time surveillance to support suicide prevention (cross-reference to the Mental Health programme)
- Health Inequalities system data improvement stocktake by December 2023
- Agree contribution to system data and intelligence workplan by January 2024

### **Risks and Challenges**

 Multiple data and intelligence projects and requests, sometimes overlapping and sometimes to multiple partners in the system. Challenge to agree priorities and progress these with partners or to be aware of work others are taking forward that we don't need to duplicate.

## Health Inequalities

Lead: Paul Iggulden, Public Health Consultant

### **Programme objectives**

To reduce health inequalities in the BCP and Dorset Council areas.

### **Programme Progress**

- A Programme engagement workshop was held with Public health colleagues to inform programme planning.
- Continued to support system colleagues with Trust work programmes and with Integrated Care System (ICS) planning
- A Health Literate Dorset training programme was commissioned. The first wave of training commenced with awareness raising sessions held in July, open to staff from a range of system organisations.

### **Current priorities**

- Review of the programme following the internal engagement session.
- Supporting the pulmonary rehabilitation service with use of 'roadmap' to identify and reduce health inequalities

### Risks and Challenges

Resources required to continue maintenance of 'virtual academy' webpages

# System Strategy Development

Lead: Sam Crowe, Director of Public Health

### **Programme objectives**

Clear agreement on priorities and an underlying approach to integration for the system. Shift to person-centred care, embedded approach to reduce inequalities in access, experience and outcomes. Work upstream wherever possible.

### **Programme Progress**

- Supported development of NHS Joint Forward Plan and the 5 pillars the NHS response to the ICP strategy
- Completed a rapid review of culture change and large-scale change programmes via Prof Alan Tapp on behalf of the Integrated Care Partnership
- Supported first development session of the ICP working with new chair at which the culture change work was presented
- Supported sessions on developing council corporate plans trying to ensure alignment with ICP strategy
- Completion of 100 conversations report the engagement layer of the ICP strategy

### **Current priorities**

- Refreshed work plan for co-ordinating how strategy is implemented by system partners
- Agreed timeline for refreshing Health and Wellbeing Board strategies
- Development of an assurance and assessment approach to measure progress on the ICP strategy

### **Risks and Challenges**

The programme is currently marked as in progress – although the framework and strategy development work has been completed, delivery is now dependent on momentum and capacity across the system. There are also inter-connections with the progress on agreeing approach in each place-based partnership, and the role of each Health and Wellbeing Board with 2 new health and wellbeing board chairs, finding time and capacity so they can further development board is a challenge alongside other pressures.

## Healthy Places Programme

Lead: Rachel
Partridge,
Deputy Director of
Public Health

### **Programme objectives**

- To support the development of healthy places in our built and natural environments, to support and enhance the health and wellbeing of our populations
- To support Local Authorities and partners with evidence-based innovation and policy development
- To reduce the number of people living in cold and damp homes.

### **Programme Progress**

- We've completed a draft background paper to support a healthy food environment policy for Dorset Council Local Plan. This sets out the evidence for limiting the creation of new fast food outlets in some areas of Dorset Council.
- We've completed an initial review of BCP Local Plan's health and wellbeing chapter
- We've reviewed our engagement with planning applications across the two Councils.
   Engaging with the development of the joint Local Transport Plan (LTP) 4. We provided public health input on the first phase Issues and Opportunities report highlighting the key public health issues for LTP4, we have joined the LTP Management Board and are engaging in the LTP development workshops.
- DC have started implementing an expansion of Department for Transport funded school, streets initiatives with match funding from PHD for 23/24 and 24/25. This is primarily funding officer time for engagement with schools coordinated with the legal requirements for temporary road closures funded by DfT. We have explored options with BCP for developing a community led interventions to address barriers to active travel. This has indicated that the need and possible options identified may not be compatible with the resource we have available. We are now exploring how the funding could be used to enhance BCP's Bike It Plus programme with schools.
- Ongoing collaboration with BCP environment team, The Parks Foundation (implementation of Green Heart Parks) and BCP & DC's joint Nature Recovery Programme

## Healthy Places Programme

Lead: Rachel
Partridge,
Deputy Director of
Public Health

### **Current priorities**

- Continuing to work with our planning policy colleagues on the development of the two local plans
- Seeking input from the two Councils on how we can maximise the impact of our engagement in planning application decision making. Our review has highlighted that some of the most significant applications we have reviewed and commented on are yet to be determined.
- Healthy Homes Dorset commencement of £4 million Home Upgrade Grant II (Approved January 2023. Delivery Assurance Check before project delivery commences projected for September 2023) for off-gas homes
- Maintaining our engagement with the development of LTP4
- Reviewing our partnerships and how we are inputting to initiatives promoting access to greenspace across BCP & DC to identify where and how we can have most impact.

### **Risks and Challenges**

Our key challenge is maintaining our engagement with the development of the two local plans over a relatively long period of time and ensuring that policy supporting public health and wellbeing is adequately evidenced.

Commencement of the roll out of the Homes Upgrade Grant (HUG2) - a significant increase in scale. Reprocurement process due in early 2024.

### **Communications**

### **Lead: Lucy Mears, Communications Manager**

Since April 2023, our achievements include:

- Worked with Dorset Council colleagues and local and national agencies to provide a communications response to Legionella being identified on the Bibby Stockholm barge housing asylum seekers on Portland
- Promoted the launch of the targeted NHS Health Checks offer and stakeholder communications to support the primary care offer as this is stepped up
- Delivered the RUOK children and young people's mental health campaign with focus areas including exam stress, summer holidays and bereavement
- Supported the creation of the DPH Annual Report, through editing, design and communicating with key stakeholders
- Communicated the award of the Drugs and Alcohol contract to key stakeholders and the public in partnership with the provider

### Our key priorities include:

- Working with NHS Dorset on a campaign to promote blood pressure checks and encourage people to 'Know Your Numbers'
- Communicating progress and delivery of an internal People Plan
- Rescoping strategic communications priorities for suicide prevention in line with programme specification
- Supporting children and young people's programmes, including the launch of Healthy Movers, the infant feeding strategy and Healthy Start
- Working with Health Inequalities leads to increase understanding and embed approaches across the system
- Targeted promotion of stop smoking offer, including e-cigarettes, to link to national Stoptober campaign

### Intelligence

**Lead: Nat Morris, Team Leader Intelligence** 

### Achievements:

- The intelligence areas on the website were reviewed and consolidated for ease of navigation. The main intelligence area is now the JSNA page, with the data repository to be developed further.
- Work has progressed in streamlining and automating some of our regular data processing and consolidating geographic information.
- Team members completing the NIHR Health Services Modelling Associate Programme put forward a project bid which was successful. The group, along with an assigned mentor from the programme, will be working on understanding trends in excess mortality.
- Development work in PowerBI has progressed, with reporting dashboards for CHIS programmes have been re-created in PowerBI.

### Upcoming priorities:

- Implement improvements to CHIS contracting dashboards in PowerBI
- Develop capability for creating maps in PowerBI
- Deliver Health Services Modelling Associate (HSMA) project on excess mortality
- Continue dashboard transfer work from Tableau to PowerBI
- Contribute to Public Health's internal CPD programme, delivering a session on Experian MOSAIC lifestyle data and it's applications

## **Business Support Lead: Vicky Nichols, Business Support Manager**

In addition to providing business support to each programme area, the team continue to:

- provide finance processing and budget support
- provide recruitment support
- run digital champion drop-in sessions and provide guidance to the team
- disseminate FOI requests, follow-up and ensure responses within set timescales
- provide support to the Senior Management Team and implementation of the ICP strategy
- front facing team for Public Health enquiries
- ad-hoc admin tasks for the Public Health team

### **Priorities:**

### Continue to:

- provide finance processing and budget support
- provide recruitment support
- run digital champion drop-in sessions and provide guidance to the team
- disseminate FOI requests, follow-up and ensure responses within set timescales
- provide support to the Senior Management Team and implementation of the ICP strategy
- front facing team for Public Health enquiries
- ad-hoc admin tasks for the Public Health team

## **Contracts and Commissioning - General Lead: Sophia Callaghan, Consultant in Public Health**

### Achievements:

- Series of deep dives undertaken at SMT to outline contracts and commissioning role, contract overview, challenges coming up and 5 year forward plans for re-procurement
- Capacity management programme complete to add support where needed
- Risk review has taken place on all contracts to review capacity, skills and the contracts forward view
- CHIS re-procurement programme has been set out and the project management process has started
- A programme has started to review contracting payment and reporting to simplify functions

#### **Priorities:**

- CHIS position statements to be completed
- Seeking recommendation for procurement of CHIS to the JPHB in October
- Re-procurement timeline to be completed
- Risk actions to be progressed such as CPD plan for contract managers

## Localities Lead: Chris Ricketts, Head of Programme

Our aim to improve health and wellbeing through working in partnership with local communities and ICP partners continues to evolve. Here are our highlights from the last quarter:

**Working with BCP Council on:** Age Friendly Communities; the Bourne Community Centre; Boscombe Family Hubs; joint priorities with the Community Development Team.

**Working with Dorset Council on:** Effective partnership involvement with Family Hubs (in particular, community groups and primary care teams); Supporting Local Action Groups with programme of community grants, targeted oral and dietary education through the Holiday Activity and Food programme.

**Supporting Primary Care Networks with:** public health communication campaigns; advice and information for vaccination programmes and linking Social Prescribers with local activities.

**Support for public health programmes on:** linking LiveWell Dorset with local stakeholders; continuing to engage GP practices in the Health Check contracts; Community Health Improvement Services (CHIS) provider engagement in forthcoming re-procurement exercise.

**Working with Voluntary and Community Sector on:** the development of pop-up larders across Dorset Council area; supporting Community Action Network (CAN) in establishing Wellbeing Hubs improving advice and guidance.